

The Organization Executive Course

by
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HCO POLICY LETTER OF 17 MAY 1971

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JUSTICE—CORRECT APPLICATION

(Originally written by LRH for the *Apollo* OODs of 17 May 71.
Issued as an HCO Policy Letter on 4 Aug. 80.)

In matters of justice we do have the responsibility of seeing that fair play exists and that “justice” is not used as oppression.

Along with this comes the responsibility of not operating on isolated reports. Almost all injustice stems from operating on unsubstantiated reports. Honest stats are far more reliable. Injustice and false reports go hand in hand. Taking action on any single report is a very risky thing for any executive to do. It almost always results in an injustice.

The activity called “black propaganda” consists of spreading lies by hidden sources. It inevitably results in injustices being done by those who operate without verifying the truth.

For instance all the attacks on Scientology were black propaganda from hidden fascist sources. This has caused injustice. Black propaganda was a Nazi specialty.

But injustice recoils on those who deal in it.

Thus a hidden, lying source can cause authority to act. Thus authority can be undermined by being made to commit injustices.

There is also another side to this. When those in charge are directly attacked, they have to resort to defense in order to control the situation. That they so act to defend can itself be used to undermine. Once more it is vital for executives and organizations to act only on information that is fully verified. And when they do act it should be with due attention to the full formalities of justice.

To make the problem worse, the omission of enforcing truth and justice can damage many and can be itself a severe overt.

If the world were honest, justice and the need for it would vanish.

The road out is the Road to Truth.

L. RON HUBBARD
Founder